

# **Professionally oriented second cycle qualifications**

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U zimskom semestru akademske godine 2010./2011. na visoka učilišta Republike Hrvatske u sve godine studija upisalo se ukupno 148 747 studenata, što je za 2,4% više u odnosu na zimski semestar prošle akademske godine.

Od ukupnog broja studenata upisanih na visoka učilišta u Republici Hrvatskoj, na fakultete je bilo upisano 76,1%, na veleučilišta 16,2%, na visoke škole 6,4%, dok ih je na umjetničkim akademijama bilo upisano 1,3%.

Izvor: Studenti u akademskoj godini 2010/2011, DZS, 2012.

*STUDENTS ENROLLED, BY INSTITUTIONS OF HIGHER EDUCATION, 2006/2007 – 2010/2011 ACADEMIC YEAR – excerpts:*

|                 | 2006./2007.     |                                   | 2007./2008.     |                                   | 2008./2009.     |                                   | 2009./2010.     |                                   | 2010./2011.     |                                   |   |
|-----------------|-----------------|-----------------------------------|-----------------|-----------------------------------|-----------------|-----------------------------------|-----------------|-----------------------------------|-----------------|-----------------------------------|---|
|                 | ukupno<br>Total | l. godina<br>1 <sup>st</sup> year | ukupno<br>Total | l. godina<br>1 <sup>st</sup> year | ukupno<br>Total | l. godina<br>1 <sup>st</sup> year | ukupno<br>Total | l. godina<br>1 <sup>st</sup> year | ukupno<br>Total | l. godina<br>1 <sup>st</sup> year |   |
| Visoka učilišta | 136 129         | 49 065                            | 138 126         | 50 990                            | 134 188         | 55 377                            | 145 263         | 61 146                            | 148 747         | 58 794                            | <i>Institutions of higher education</i>         |
| Veleučilišta    | 16 141          | 7 984                             | 18 735          | 10 012                            | 18 983          | 9 712                             | 22 034          | 11 135                            | 24 122          | 10 959                            | <i>Polytechnics</i>                             |
| Visoke škole    | 9 413           | 3 518                             | 7 054           | 2 977                             | 7 691           | 3 554                             | 9 027           | 3 995                             | 9 539           | 3 984                             | <i>Schools of professional higher education</i> |
| Fakulteti       | 109 095         | 37 158                            | 110 720         | 37 586                            | 105 942         | 41 637                            | 112 437         | 45 366                            | 113 143         | 43 083                            | <i>Faculties</i>                                |
| Stručni studij  | 16 703          | 7 017                             | 17 541          | 8 105                             | 17 220          | 7 620                             | 16 266          | 7 434                             | 15 709          | 6 667                             | <i>Professional study</i>                       |

## Characteristics

A characteristic of universities of applied sciences is

- their strong orientation towards professional practice
- the role of the universities of applied sciences in vertical mobility, in the emancipation of groups within society and the increase in the level of education of our working population

## Increased Complexity

The increased complexity of professional practice, however, has made new demands on universities of applied sciences:

- Stable jobs have been replaced by dynamic professions in which the ability to think and act in an interdisciplinary way has become increasingly important
- The traditional separation between development and implementation has become blurred, which means that the education offered by universities of applied sciences has to ensure that students develop a capacity for critical reflection which enables them to contribute later to innovation in professional practice
- Finally, our society requires responsible professionals suitable for an international environment in which highly educated people are held to account for the social consequences of their actions.
- This development has led to a broadening of the task of universities of applied sciences. Providing education has pride of place, but the development of applied research is a necessary complement to the education of professionals in higher education

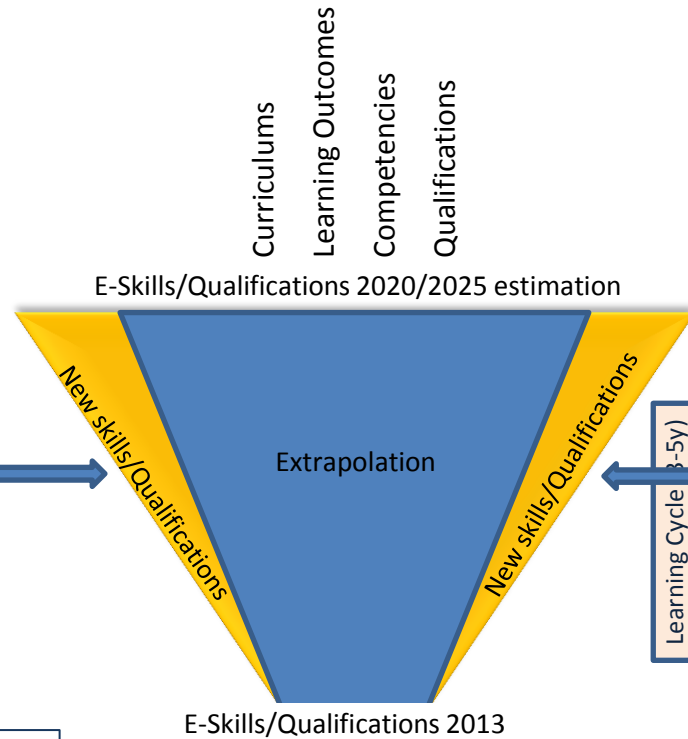
## **PART I:** Background and Approaches to Professional Qualifications

## DRIVERS:

- **Best Practices**
- **Standards**
- **Bodies of Knowledge**

- Directions:**
- CEPIS in Computing
  - E-Competence Framework
  - The Vision of Engineering:
  - ... in Electrotechnics
  - ...in Civil Engineering
  - ... in Mechatronics
  - Engineering Body of Knowledge

- **Applied Sciences: Study, Research, Implementation**
- **Quality Assesments and continous Improvement (Internal, External)**



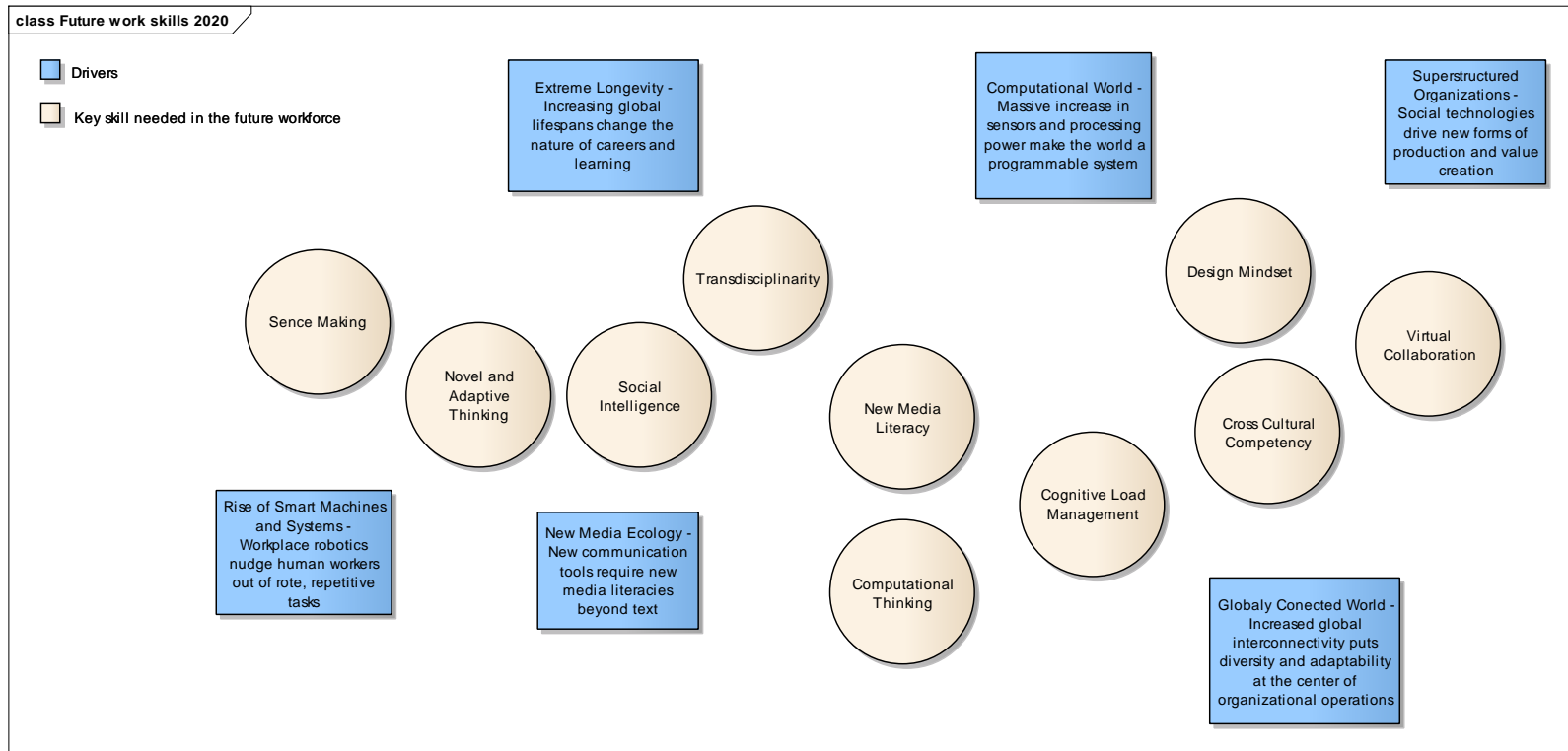
## EXPECTATIONS/OUTLOOKS:

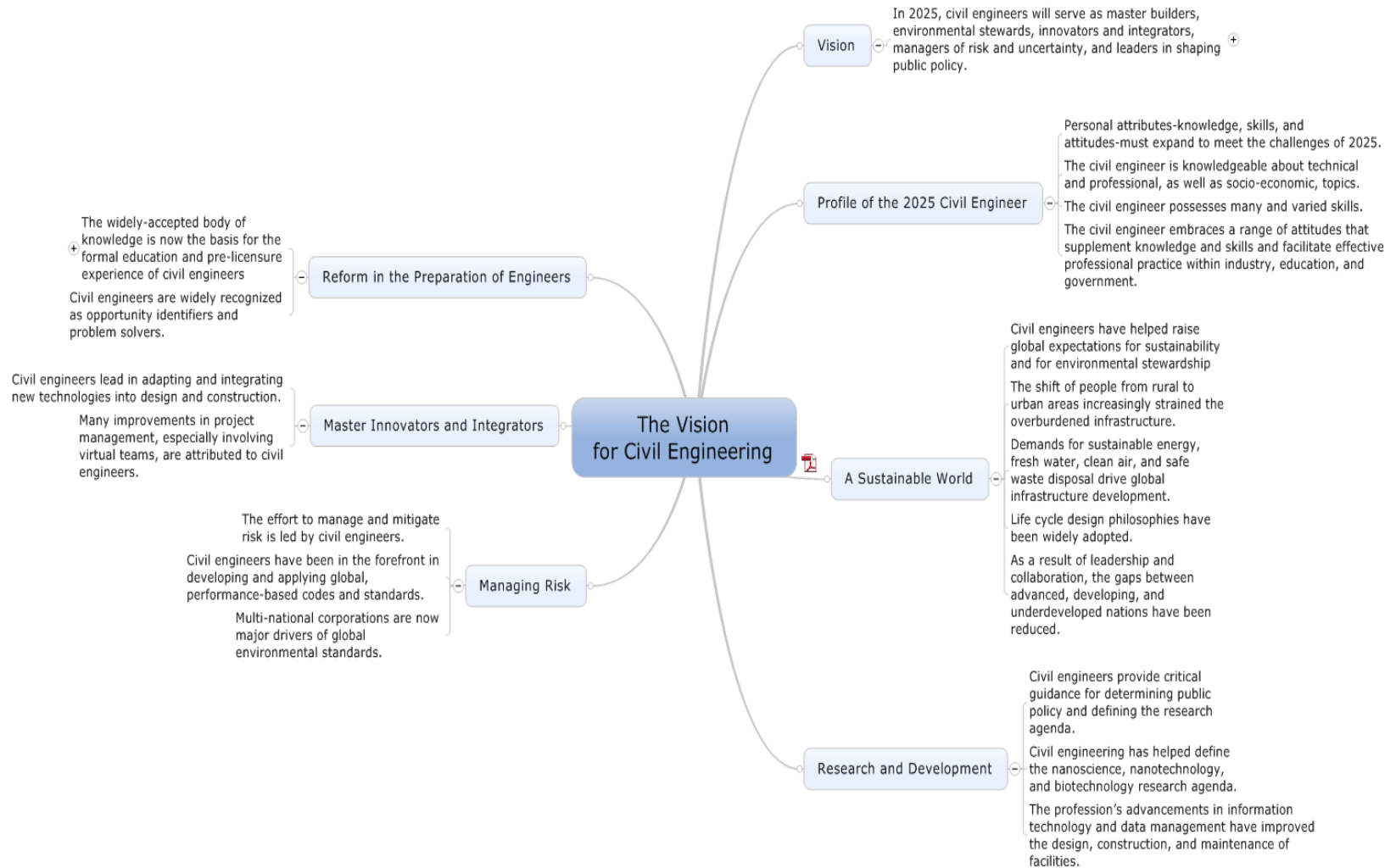
- Demand side expectations:**
- E-Skills 2020
  - ...OECD Outlooks
  - ...US Occupational Outlook Handbook
  - EU Grand Coalition for Digital Jobs
  - Manufactory Vision 2030



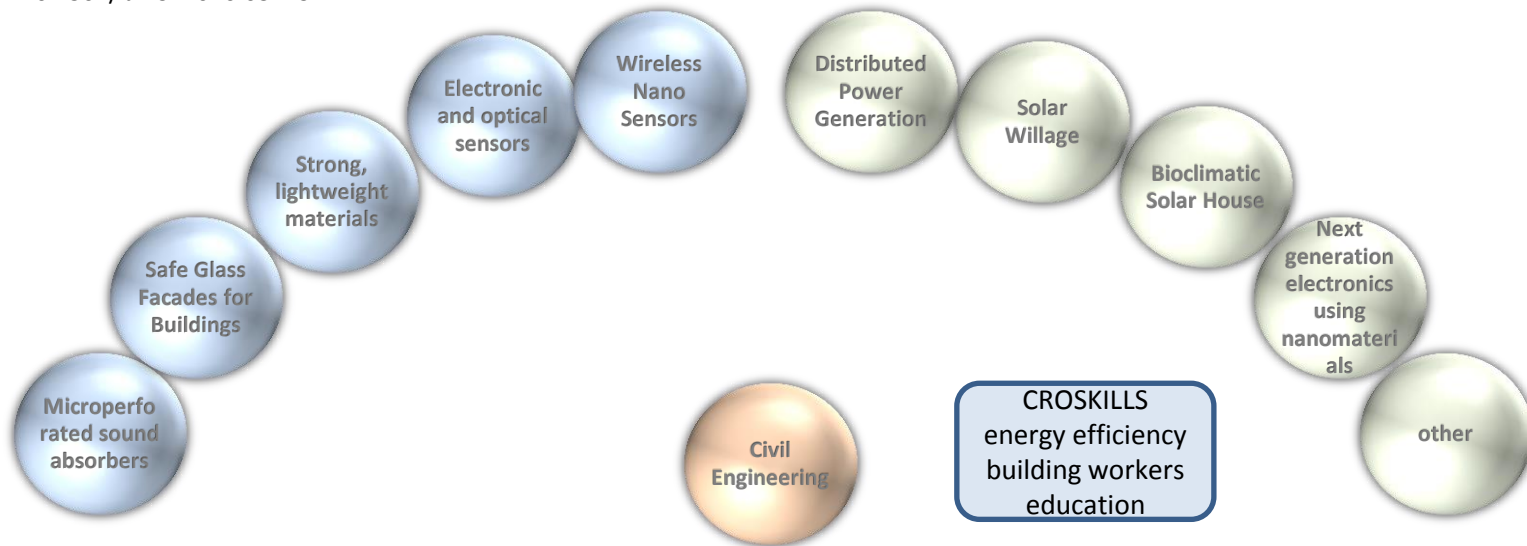
**Grand Coalition for Digital Jobs to address up to 900 000 job vacancies expected to exist in Europe in Information and Communication technologies (ICT) by 2015.**

## Future work skills 2020





Saafi et al. Wireless and embedded nanotechnology-based systems for structural integrity monitoring of civil structures: a feasibility study. International Journal of Materials and Structural Integrity, 2010; 4 (1): 1  
DOI: 10.1504/IJMSI.2010.032494

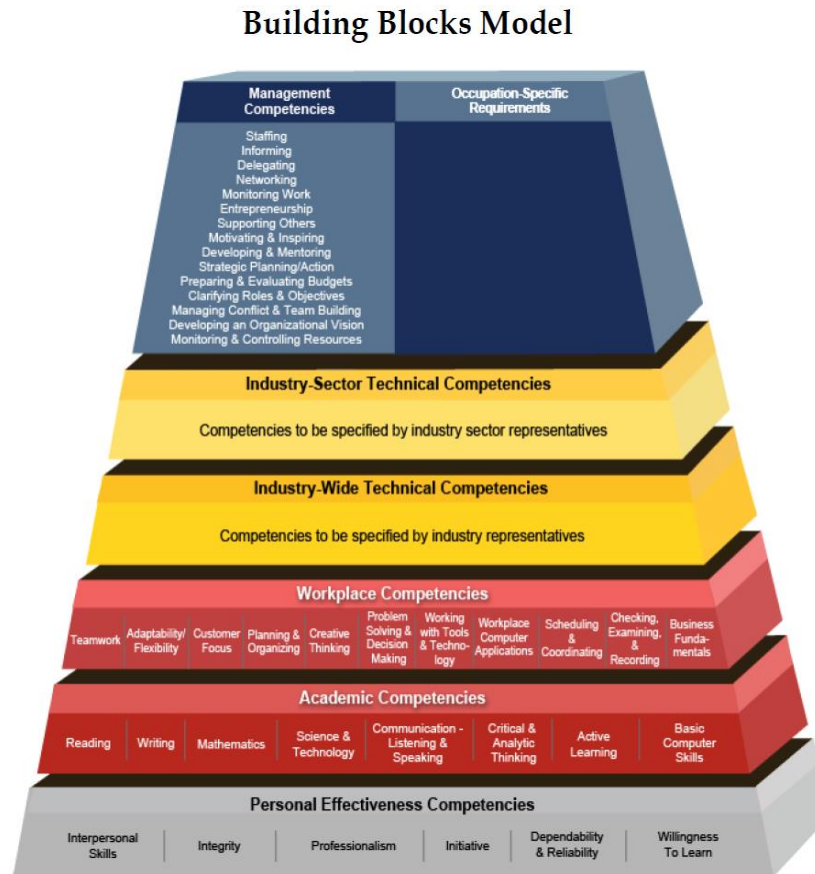


Scientists at the Fraunhofer Institute for Building Physics

*In 2025, civil engineers will serve as master builders, environmental stewards, innovators and integrators, managers of risk and uncertainty, and leaders in shaping public policy.*

*Personal attributes—knowledge, skills, and attitudes—must expand to meet the challenges of 2025*

“Building Blocks” for Competency Models



The upper tiers represent the specialization that occurs within specific *occupations* within an industry. Information on occupational competencies can be found in O\*NET OnLine <http://www.onetonline.org/>.

**Tier 5** is to be filled in with the competencies specific to a sector within an industry.

**Tier 4** is to be filled in with industry-wide competencies.

**Tier 3** – Workplace Competencies represent motives and traits, as well as interpersonal and self-management styles.

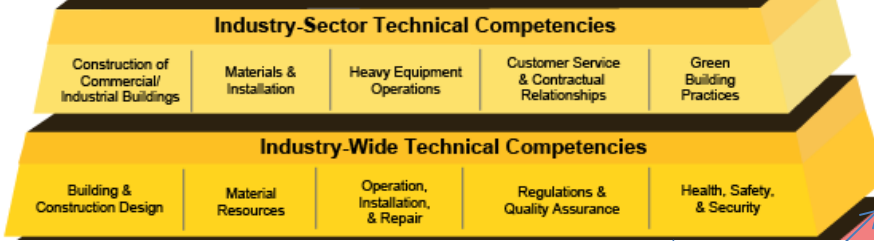
**Tier 2** – Academic Competencies include cognitive functions and thinking styles.

**Tier 1** – Personal Effectiveness Competencies are often referred to as "soft skills".

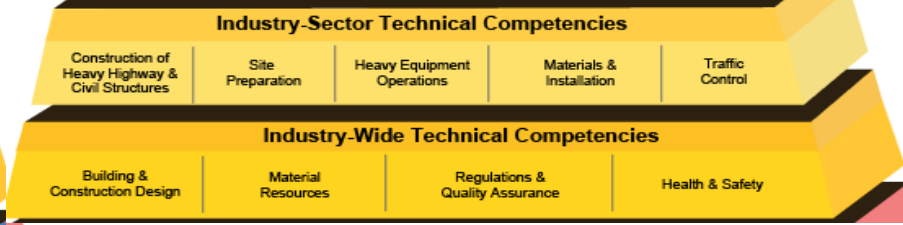


# Qualification Demand Side Drivers

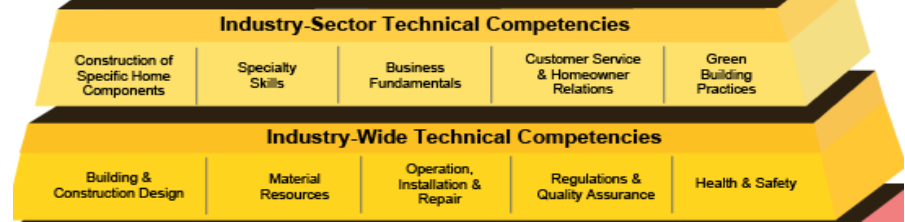
## Commercial and Industrial Construction Competency Model



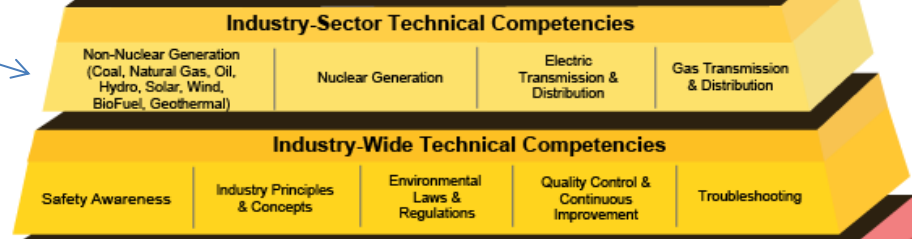
## Heavy Highway Civil Construction Competency Model



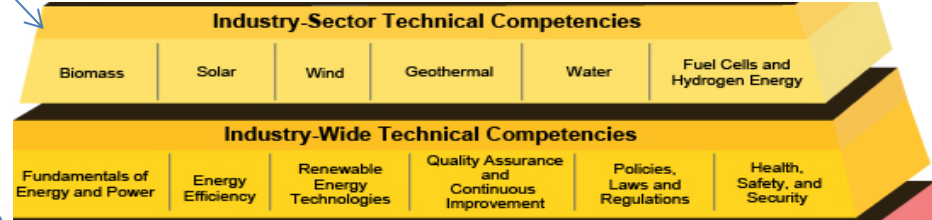
## Residential Construction Competency Model



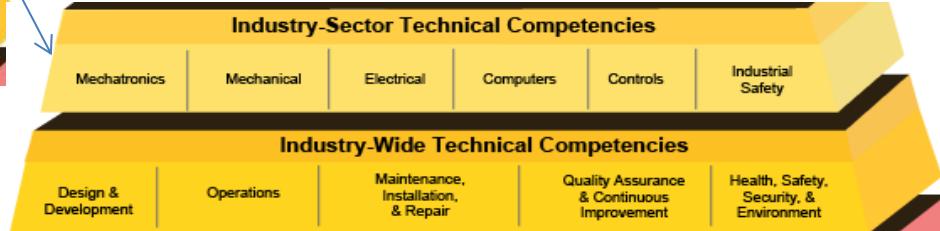
## Energy/Generation, Transmission and Distribution Competency Model



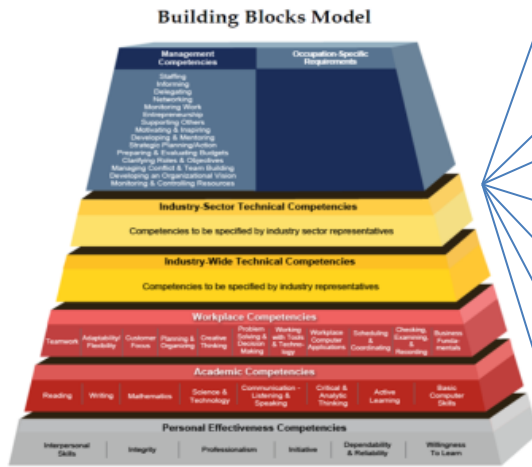
## Renewable Energy



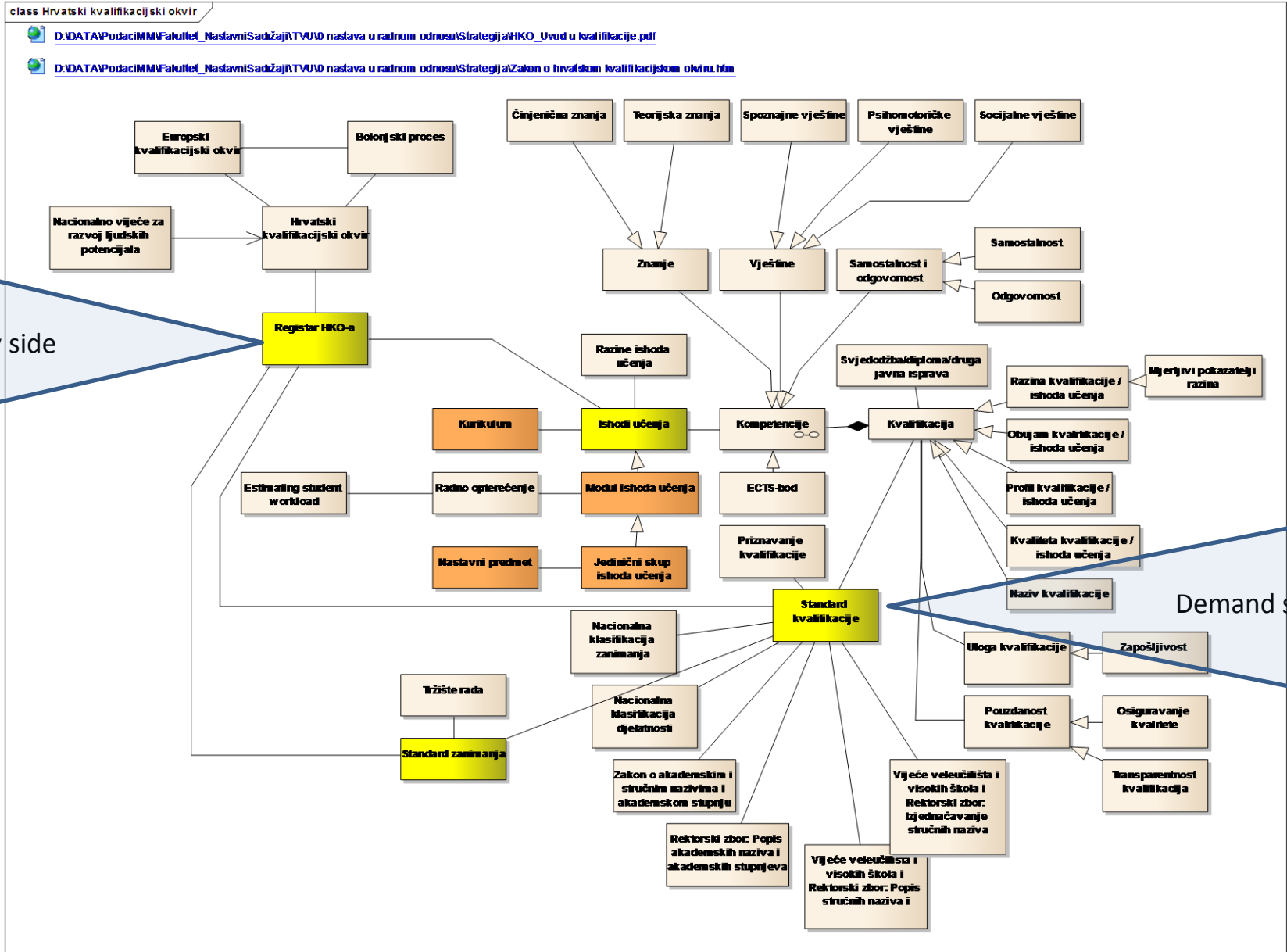
## Information Technology Competency Model



## Mechatronics Competency Model



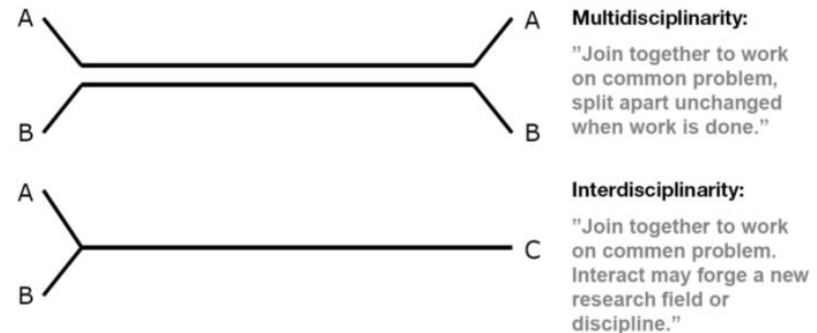
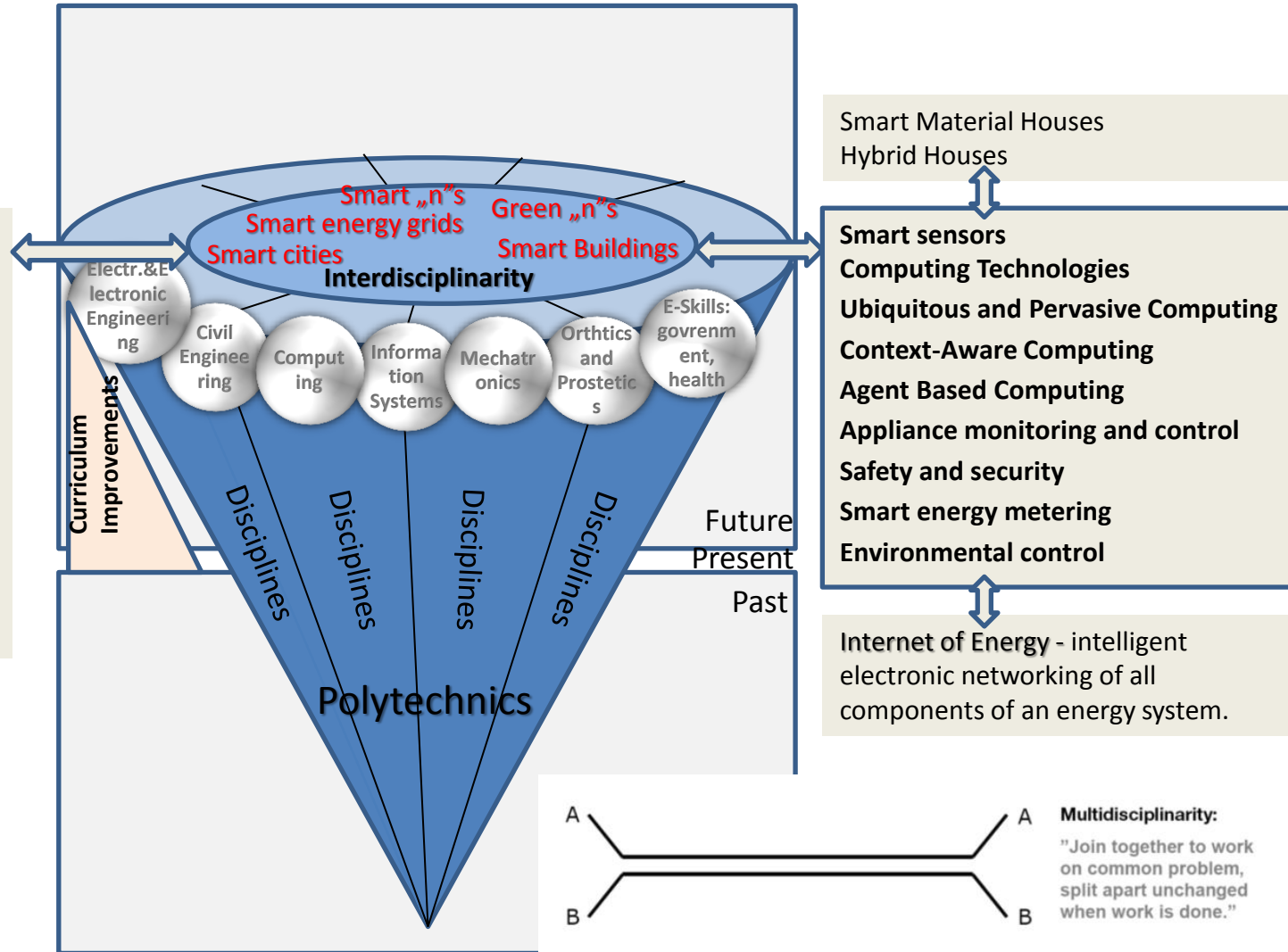
# Qualification Framework – Demand/Supply Side Interaction Model



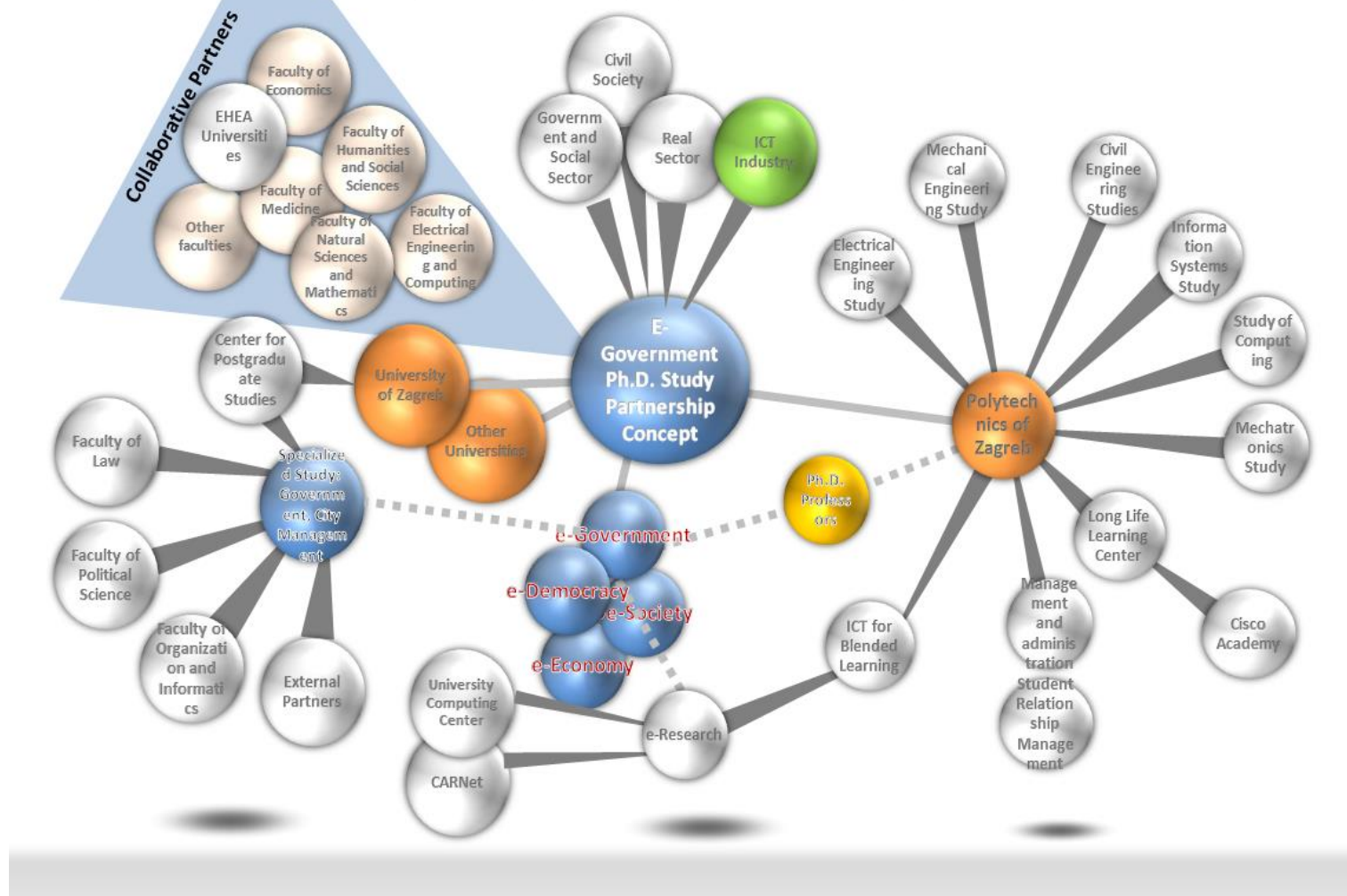
“Rare Elements Age” - *Critical Elements for New Energy Technologies*

The technology push:

- New materials: Carbon, organic electronics , ...
- Nano-devices: Quantum confinement effects , ...
- Sensors: Transduction mechanisms, ...
- Bio Technologies
- Integration of Technologies

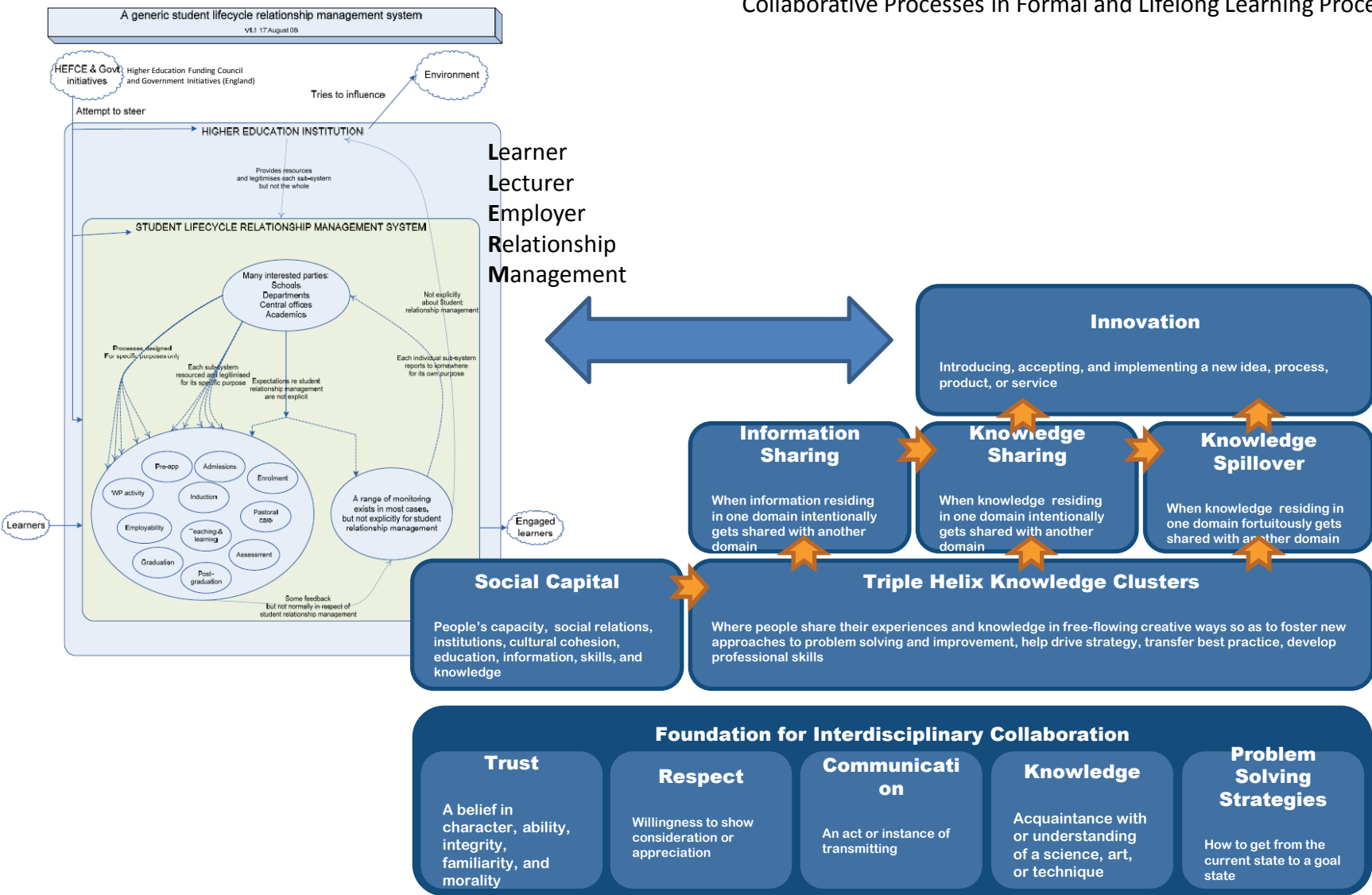


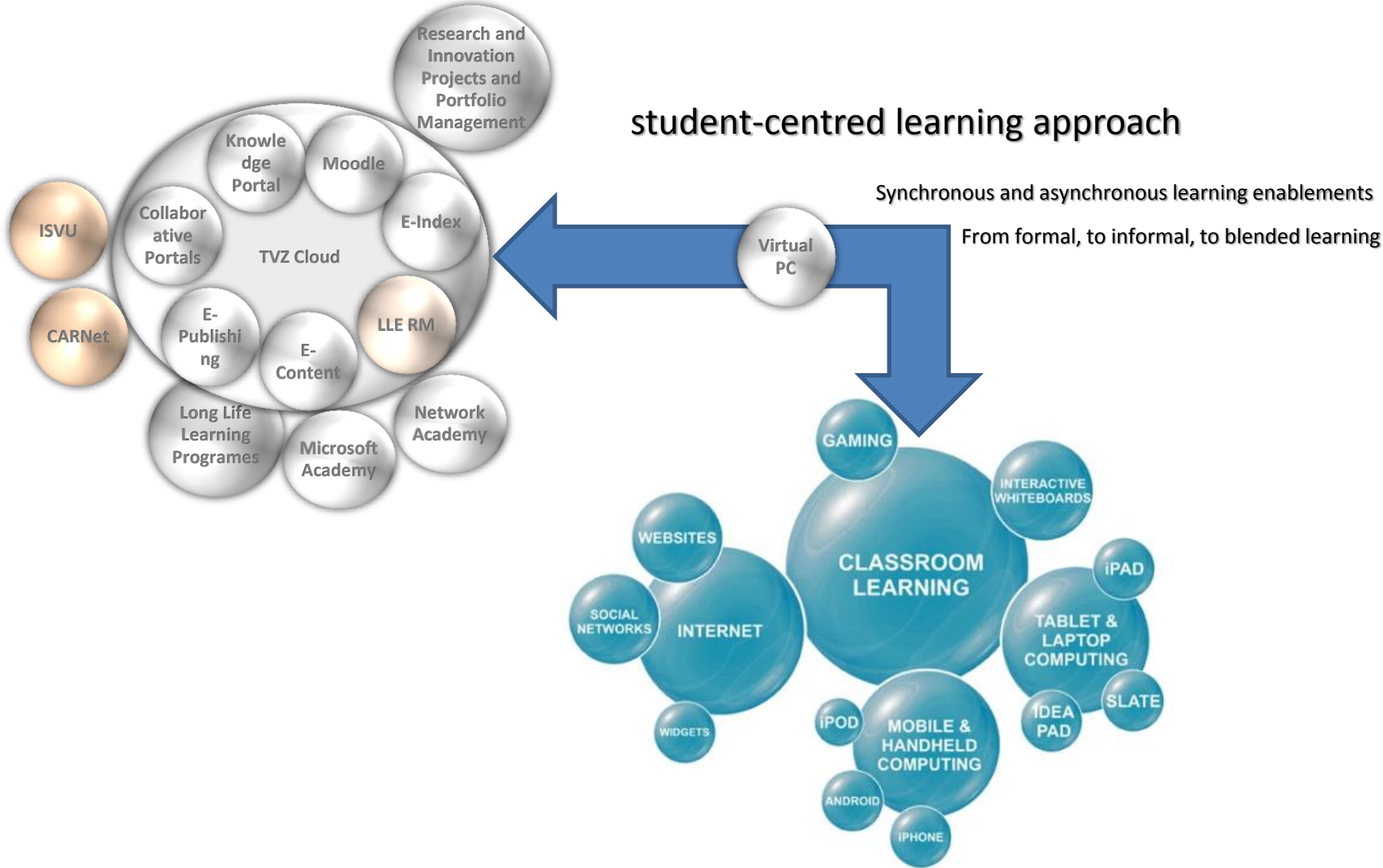
Open Study and Research Collaborations (The Bologna Declaration has clearly stimulated a new debate on **"bridges" between the sub-systems of binary higher education systems**)



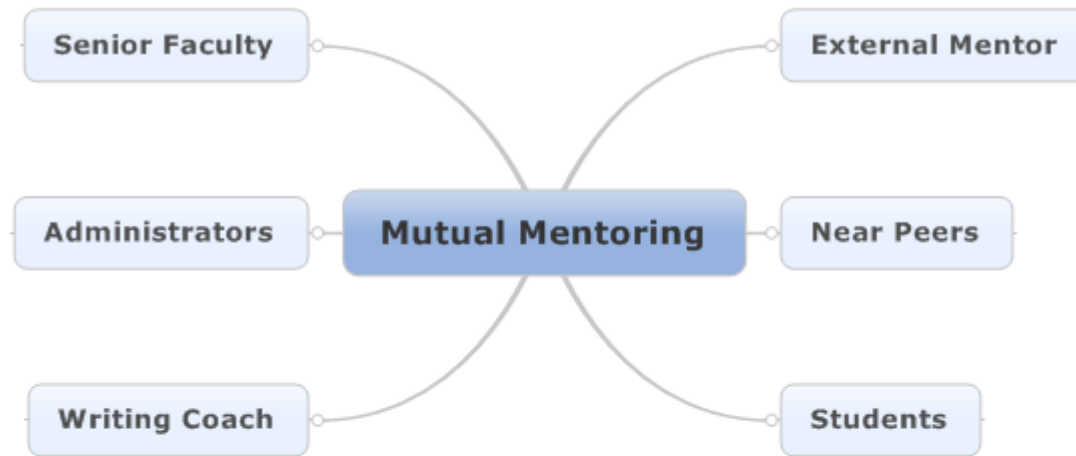
„Doctoral students can either complete their theses at a university or at the cooperating University of Applied Sciences”  
**(Cooperative Research Colleges of Universities and Universities of Applied Sciences, President of the German Rectors' Conference (Hochschulrektorenkonferenz-HRK), Prof. Dr. Margret Wintermantel, Berlin 2010.)**

## LLE Relationship Management and Tripple Helix Knowledge Clusters Collaborative Processes in Formal and Lifelong Learning Processes





Mutual Mentoring is a network-based model of support that encourages the development of a wide variety of mentoring partnerships to address specific areas of knowledge and expertise.



### It encourages:

A broad network of multiple, diverse mentors

A variety of mentoring approaches

A focus on areas of experience or expertise, rather than "one-size-fits-all" knowledge;

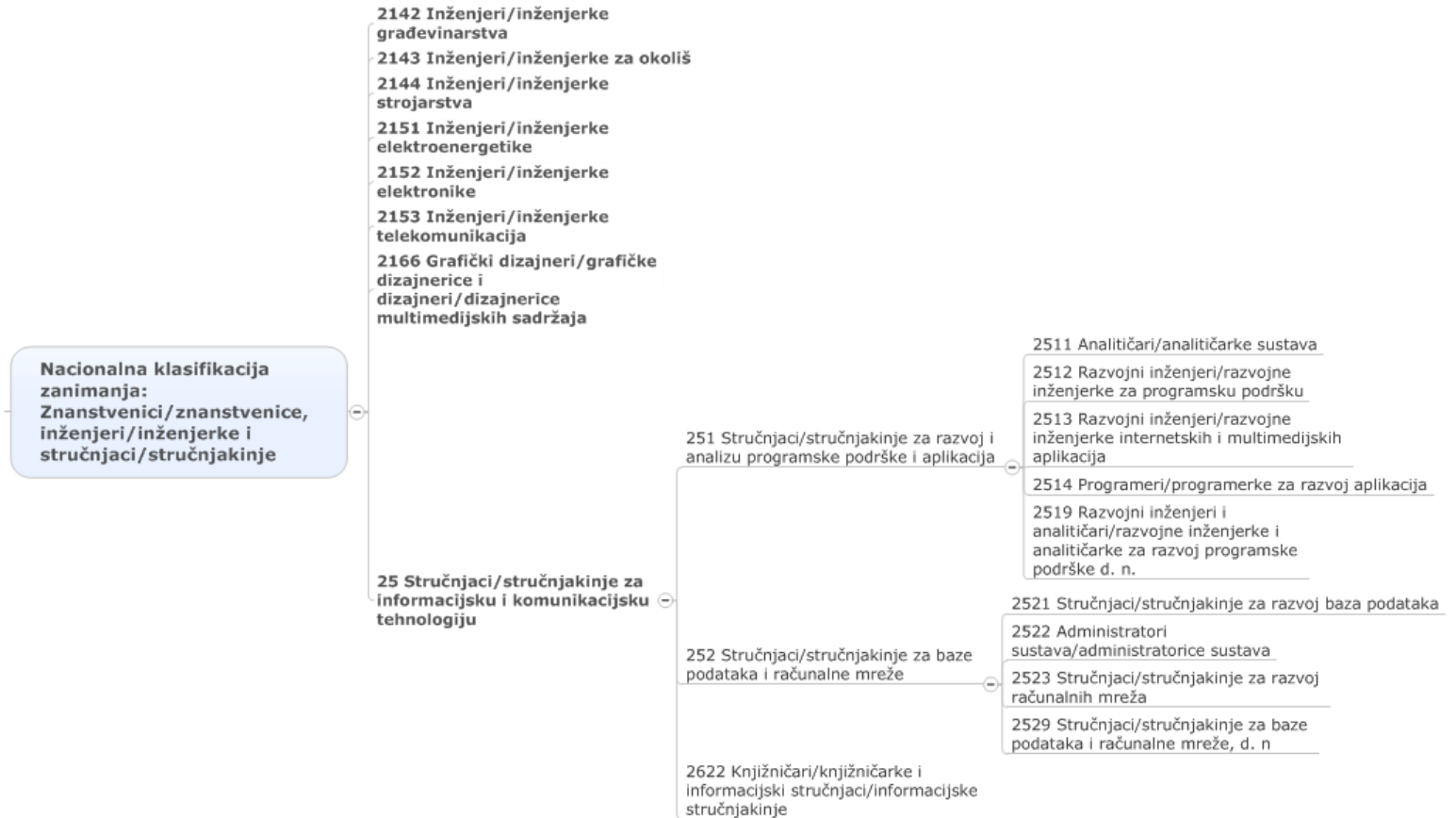
Benefits to not only the "protégé," but also the "mentor"

Opportunities to be mentored and mentor others.

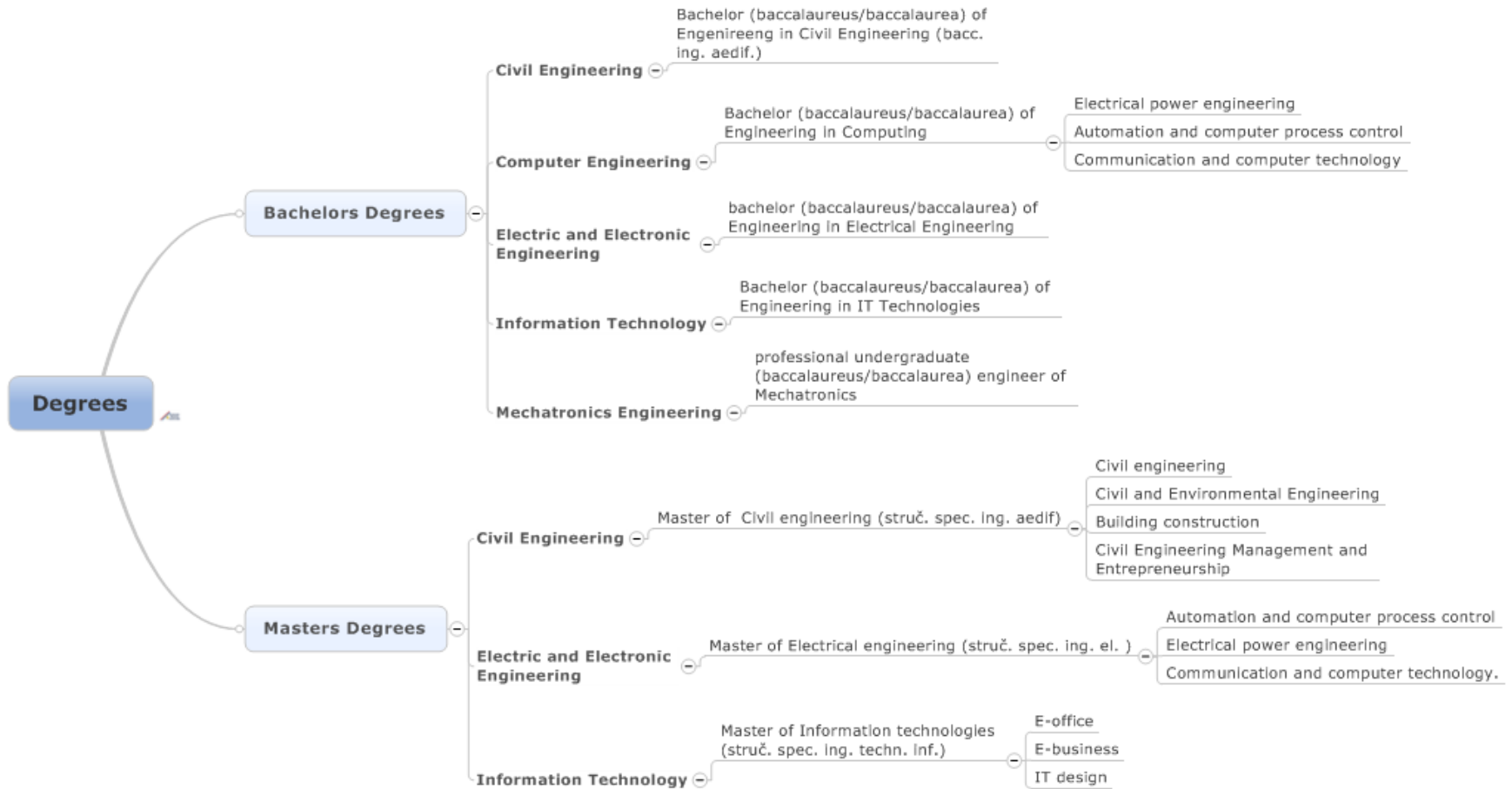
### Characteristics

- mentoring partnerships that include a wide variety of individuals—peers, near peers, tenured faculty, chairs, administrators, librarians, students, and others;
- mentoring approaches that accommodate the partners' personal, cultural, and professional preferences for contact (e.g., one-on-one, small group, team, and/or online);
- partnerships that focus on specific areas of experience and expertise, rather than generalized, "one-size-fits-all" knowledge;
- a reciprocity of benefits between the person traditionally known as the "protégé" and the person traditionally known as the "mentor;" and
- perhaps most importantly, new and under-represented faculty members who are not seen or treated solely as the recipients of mentoring, but as the primary agents of their own career development.

# Classification of Qualifications by National Statistics









REPUBLIC OF CROATIA  
THE POLYTECHNIC OF ZAGREB  
POLYTECHNICUM ZAGRABIENSE



## DIPLOMA SUPPLEMENT

This Diploma Supplement follows the model developed by the European Commission, Council of Europe and UNESCO/CEPES. The purpose of this supplement is to provide sufficient independent data that could contribute to international 'transparency' and fair academic and professional recognition of qualifications (diplomas, degrees, certificates etc.). It is designed to provide a description of the nature, level, context, content and status of the studies that were pursued and successfully completed by the individual named on the original qualification to which this supplement is appended. It should be free from any value judgements, equivalence statements or suggestions about recognition. Information in all eight sections should be provided. Where information is not provided, an explanation should be given.

|          |  |
|----------|--|
| <b>1</b> | <b>INFORMATION IDENTIFYING THE HOLDER OF THE QUALIFICATION</b>                     |
| 1.1      | Surname<br>[Redacted]  |
| 1.2      | First Name (s)<br>[Redacted]   |
| 1.3      | Date (day/month/year), place and country of birth<br>13 July 1979, Zagreb, Croatia |
| 1.4      | Student identification number or code<br>2403005628                                |

|          |   |          |  |
|----------|---|----------|--|
| <b>2</b> | <b>INFORMATION IDENTIFYING THE QUALIFICATION</b>  | <b>4</b> | <b>INFORMATION ON THE QUALIFICATION CONTENTS AND RESULTS GAINED</b>  |
| 2.1      | Name of qualification and (if applicable) title conferred (in English language)<br>Master of Information Technology (abbr: MIT or ME(IT))   | 4.1      | Mode of study<br>Part-time study   |
| 2.2      | Main field(s) of study for the qualification<br>Technical sciences – computing, study programme: Specialist Graduate Professional Study Programme in Information technologies   | 4.2      | Programme requirements<br>The main objective of the study programme is to provide students with professional knowledge and skills. Additionally, students are trained to manage projects and develop the sense of entrepreneurship and ethics. The first semester common courses teach students how to develop competences in the fields of economy, law, management and communication skills. The next two semesters offer a series of professional subjects.<br>At the beginning of the study each student is assigned a mentor (by choice), who advises the student on which subjects to choose and, consequently, the specialization to go for. During the third semester the student gets in charge of a seminar paper, which is a preparation for the graduation thesis. During the fourth semester the student works out the graduation thesis, under the guidance of the mentor. The classes are organized in such a way as to develop students' competences for both individual and team work. Working out the graduation thesis, students enhance and demonstrate their competences to develop and/or implement ideas, to solve problems in new environment, to integrate knowledge, to present conclusions and ideas to specialists and non-specialists, to take responsibility for making decisions, to recognize the importance of other fields of expertise and their cooperation. |
| 2.3      | Name and status of awarding institution<br>The Polytechnic of Zagreb is a public higher education institution (HEI) established by a Decree of the Croatian Government on 21 May 1998. The accreditation for the specialist graduate professional study programme in Information technologies was issued by the Ministry of Science, Education and Sports on 9 June 2005. |          |  |
| 2.4      | Name and status of institution administering studies (if different from 2.3)  |          |  |
| 2.5      | Language(s) of instruction/examination<br>Croatian  |          |  |
| <b>3</b> | <b>INFORMATION ON THE LEVEL OF THE QUALIFICATION</b>  |          |  |
| 3.1      | Level of qualification<br>Specialist graduate professional study programme (second-cycle degree)  |          |  |
| 3.2      | Official length of programme<br>Four-semester study programme (thesis included), 120 ECTS credits   |          |  |
| 3.3      | Access requirement(s)<br>At least one of the two conditions fulfilled: 1) a corresponding three (or more) – year study completed, 2) a two-and-a-half-year study completed, with bridge courses enrolled, according to the decision of the enrolment board  |          |  |

# **Professionally oriented second cycle qualifications**

**-Part 2-**

Prof. Mladen Mauher, Ph.D., Polytechnics of Zagreb

Prof. Miroslav Slamić, Ph.D., Polytechnics of Zagreb

# Master degree – Professionally oriented second cycle qualification (Information technology at Polytechnics of Zagreb)

Established

- Since 2006. Two years (4 semesters) part-time study.

Characteristics

- Flexible modular design (6 modules) but more course and lecture oriented and less competences oriented
- 70 % courses are elective

Improvements

- Several incremental updating with new courses and lecture contents

Preparation for certification

- Industrial/Vendor oriented certificate
- Professional EUCIP CORE certificate

# Master degree – redesign and improvements

## Assumptions

- IT environment has changed dramatically. \*In the future IT will be reduced to three kinds of jobs.
  - Consultants
  - Project managers
  - Developers

## Framework

- e-Competence Framework – ICT knowledge, skill and competence on a European level:
- \*\*Definition:
  - **Competence** - „demonstrated ability to apply knowledge, skills and attitudes for achieving observable results“;
  - **Skill** is defined as „ability to carry out managerial and technical tasks“
  - **Attitude** defined as „cognitive and relational capacity“ and
  - **Knowledge** represents the „set of know-what“

## Areas of interest

- Rich WEB, Multimedia and e-Publishing
- e-Government, e-Democracy, e-Participation citizen online, etc.
- e-Health (\*\*\*)Information and Communication Technologies (ICT) applied to health and healthcare systems can increase their efficiency, improve quality of life and unlock innovation in health markets.)
- e-Business (\*\*\*\*In a increasingly information-based and knowledge-intensive global economy)
- Networked Systems (data centers and cloud)
- Software engineering and embedded systems

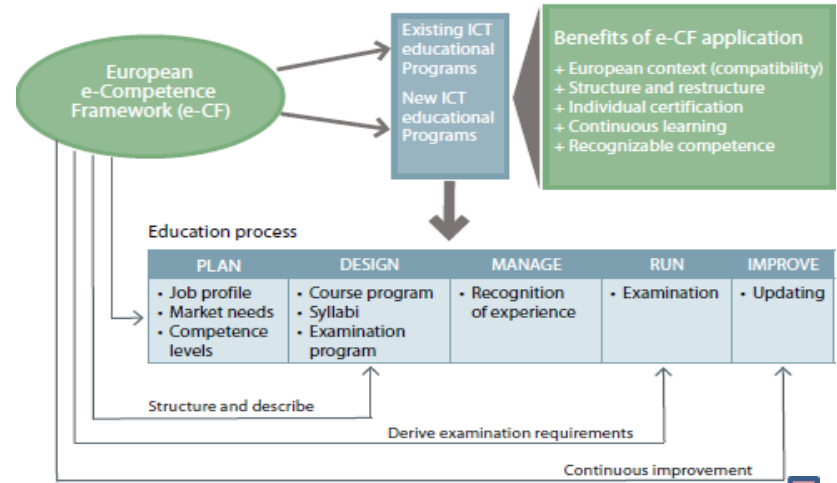
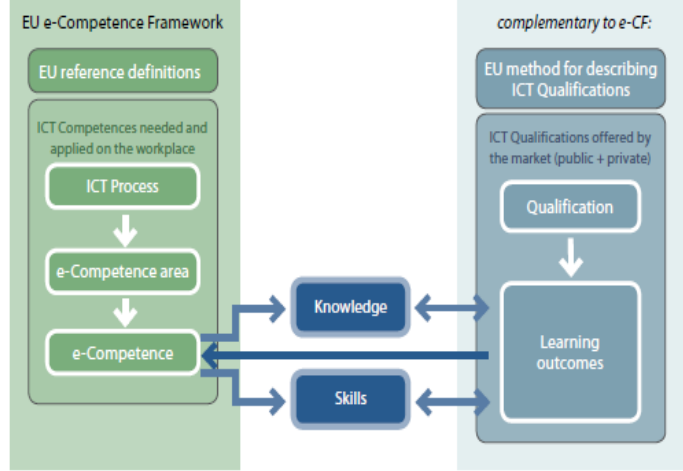
<http://www.techrepublic.com/blog/hiner/the-future-of-it-will-be-reduced-to-three-kinds-of-jobs/8717> (2011.)

\*\*European e-Competence Framework – Methodology

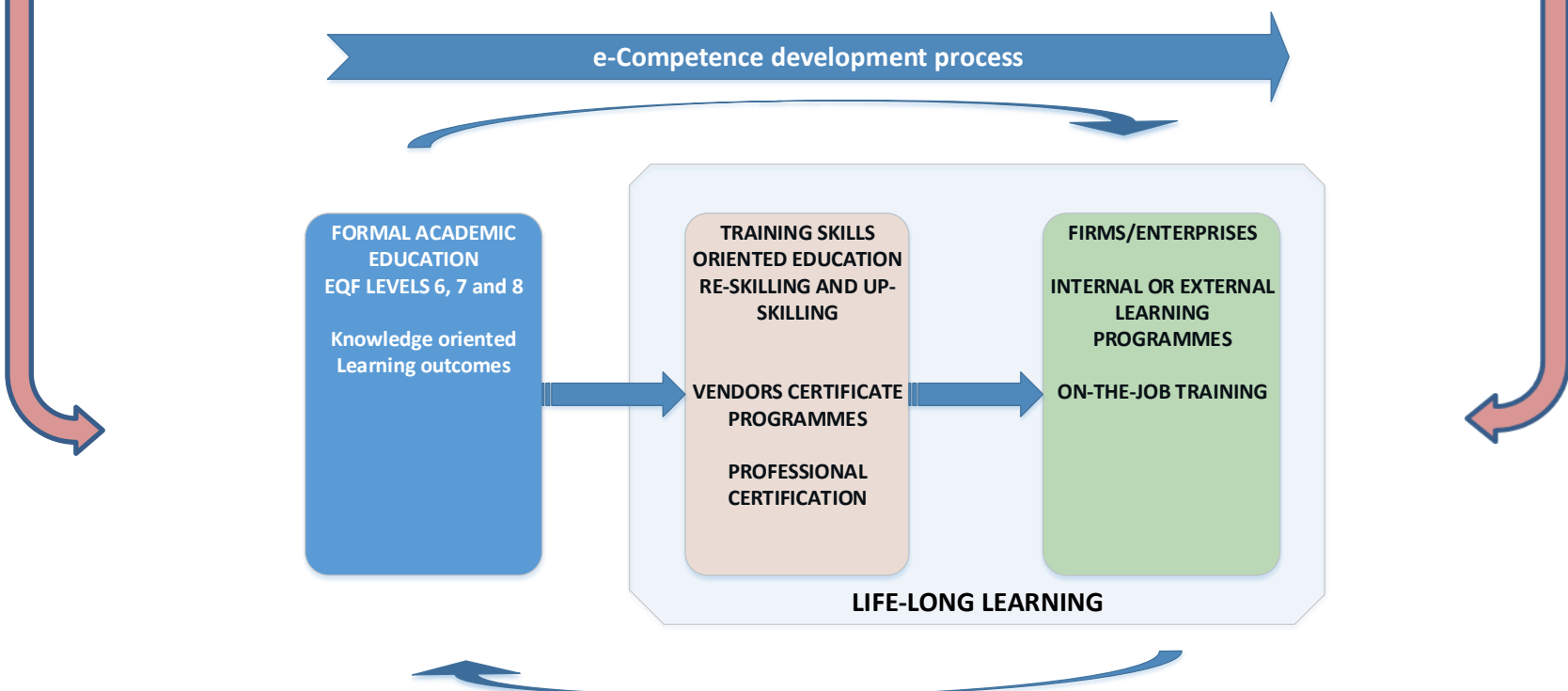
\*\*\*eHealth Action Plan 2012-2020 - Innovative healthcare for the 21st century

\*\*\*\*European e-Competence Curricula Development Guidelines – Final Report

Links between e-CF competences and ICT qualification



Responsibility of three stakeholders – universities, business, government and civil society



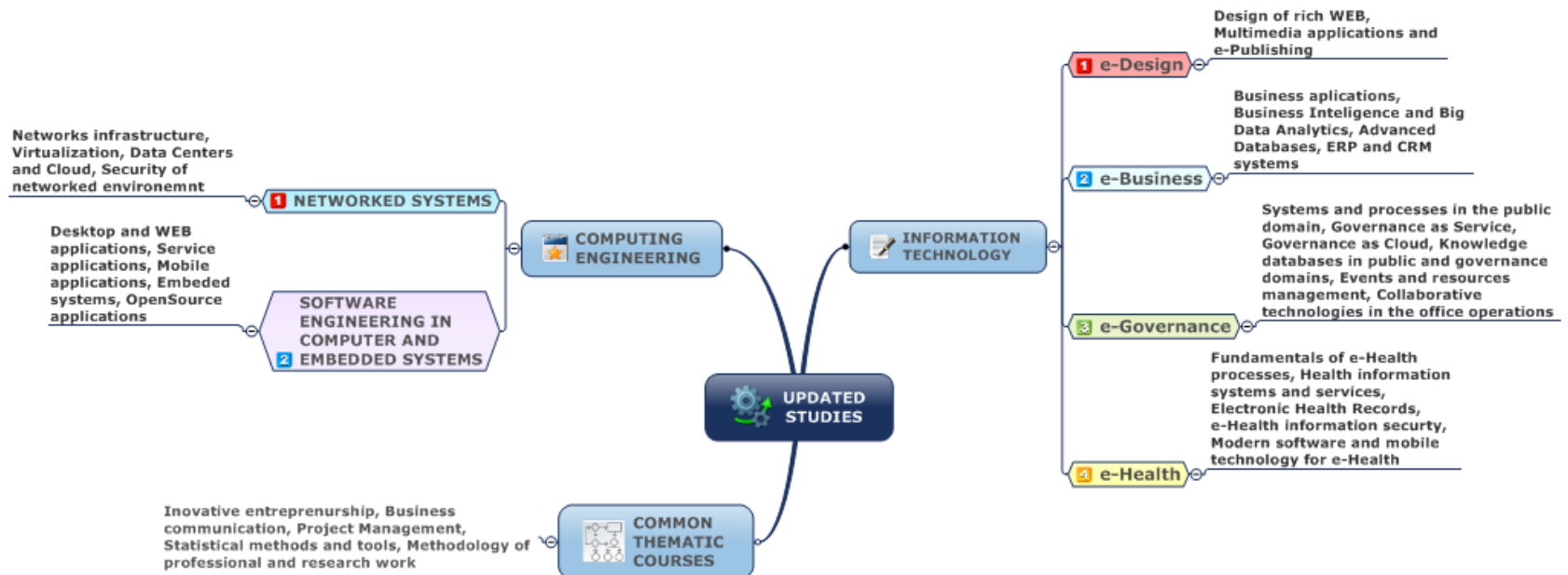
# Design new professionally oriented curricula

## Orientation

- e-Competence oriented rather than NoICT- skills (NoICT – not only ICT)
- Flexible modular design – modules are interoperable and plug-and-play
- 70 % and more courses are elective
- Learning paths selected by students
- Educate together with business/industrial practitioners
- Modern learning environment (blended learning, interactive E-Learning, live streaming of lectures, ...)

## Aims

- To be attractive for potential students
- To be relevant for industry



# Example of implementation of e-CF

E-Competences achieved for IT developer specialist profile.

| Dimension 1             | Dimension 2                                    | Dimension 3   |     |     |     |     |
|-------------------------|--|---|-----|-----|-----|-----|
| 5 e-Comp. areas (A – E) | 36 e-Competences identified                    | e-Competence proficiency levels e-1 to e-5, related to EQF levels 3-8 |     |     |     |     |
|                         |  | e-CF levels identified per competence                                 |     |     |     |     |
|                         |  | e-1   | e-2 | e-3 | e-4 | e-5 |
| A. PLAN                 | A.1. IS and Business Strategy Alignment        |   |     |     |     |     |
|                         | A.2. Service Level Management                  |   |     |     |     |     |
|                         | A.3. Business Plan Development                 |   |     |     |     |     |
|                         | A.4. Product or Project Planning               |   |     |     |     |     |
|                         | A.5. Design Architecture                       |   |     |     |     |     |
|                         | A.6. Application Design                        |   |     |     |     |     |
|                         | A.7. Technology Watching                       |   |     |     |     |     |
|                         | A.8. Sustainable Development                   |   |     |     |     |     |
| B. BUILD                | B.1. Design and Development                    |   |     |     |     |     |
|                         | B.2. Systems Integration                       |   |     |     |     |     |
|                         | B.3. Testing                                   |   |     |     |     |     |
|                         | B.4. Solution Deployment                       |   |     |     |     |     |
|                         | B.5. Documentation Production                  |   |     |     |     |     |
| C. RUN                  | C.1. User Support                              |   |     |     |     |     |
|                         | C.2. Change Support                            |   |     |     |     |     |
|                         | C.3. Service Delivery                          |   |     |     |     |     |
|                         | C.4. Problem Management                        |   |     |     |     |     |
| D. ENABLE               | D.1. Information Security Strategy Development |   |     |     |     |     |
|                         | D.2. ICT Quality Strategy Development          |   |     |     |     |     |
|                         | D.3. Education and Training Provision          |   |     |     |     |     |
|                         | D.4. Purchasing                                |   |     |     |     |     |
|                         | D.5. Sales Proposal Development                |   |     |     |     |     |
|                         | D.6. Channel Management                        |   |     |     |     |     |
|                         | D.7. Sales Management                          |   |     |     |     |     |
|                         | D.8. Contract Management                       |   |     |     |     |     |
|                         | D.9. Personnel Development                     |   |     |     |     |     |
|                         | D.10. Information and Knowledge Management     |   |     |     |     |     |
| E. MANAGE               | E.1. Forecast Development                      |   |     |     |     |     |
|                         | E.2. Project and Portfolio Management          |   |     |     |     |     |
|                         | E.3. Risk Management                           |   |     |     |     |     |
|                         | E.4. Relationship Management                   |   |     |     |     |     |
|                         | E.5. Process Improvement                       |   |     |     |     |     |
|                         | E.6. ICT Quality Management                    |   |     |     |     |     |
|                         | E.7. Business Change Management                |   |     |     |     |     |
|                         | E.8. Information Security Management           |   |     |     |     |     |
|                         | E.9. IT Governance                             |   |     |     |     |     |

## A.5. Architecture Design

## A.6. Application Design

Defines the most suitable ICT solutions in accordance with ICT policy and user/customer needs. Accurately estimates development, installation and maintenance of application costs. Selects appropriate technical options for solution design, optimizing the balance between cost and quality. Identifies a common reference framework to validate the models with representative users.

## B.1. Design and Development

## B.2. Systems Integration

## B.3. Testing

## B.4. Solution Deployment

## C.1. User Support

## E.5. Process Improvement

## B.1. Design and Development

### Proficiency Levels

**Level 2** Systematically develops small components.

**Level 3** Acts creatively to develop and integrate components into a larger product.

**Level 4** Handles complexity by developing standard procedures and architectures in support of cohesive product development.

**Level 5** Has ultimate responsibility for strategic direction of product, technical architecture or technology development

### Knowledge Examples

**K1** appropriate software programs/ modules, DBMS and programming languages

**K2** hardware components, tools and hardware architectures

**K3** functional & technical designing

**K4** programming languages

### Skills Examples

**S1** explain and communicate the design/development to the customer

**S2** perform and evaluate test results against product specifications

**S3** apply appropriate software and/or hardware architectures

**S6** use data models



Thank you to attention!